

Strong execution continues to support valuations

Alcoholic Beverages ▶ Company Update ▶ November 25, 2025

CMP (Rs): 3,256 | TP (Rs): 3,700

We met the management of Radico Khaitan. Dilip Banthiya, CFO, and Saket Somani, Vice President – Finance and Investor Relations, shed light on the company's aspirations, growth path, and margin development. We maintain BUY with a Sep-26E TP of Rs3,700, on 60x P/E, as we see Radico executing better and improving its topline/margin which will aid healthy earnings. The management has aligned its portfolio across segments and price points, as it continues to address evolving consumer needs. Competition is likely to remain intense, given the attractiveness of the Indian market vs other global markets. Vodka market's expansion is likely to be positive for Radico. Its thrust remains on taking India to the world and hence, it plans to continue to enhance its portfolio. With low capex needs (except for sourcing), the management sees a net-cash position by FY27, post which fund generation will be used to reward shareholders.

Execution-driven healthy volume momentum to sustain

Radico is confident of sustaining double-digit volume growth momentum, with 15-20% growth in the prestige and above (P&A) segment. The management is continuously adding product offers, which are likely to address consumer needs better. In the last 5Y, it has strengthened its distribution team, thereby seizing volume opportunities. The management noted healthy growth in vodka offerings. With competitive actions, the vodka category is likely to sustain healthy growth ahead. With the launch of Rampur 1943 Virasat Single Malt, Radico is improving affordability of its single malt offerings. In Andhra Pradesh, it has expanded its market share from +10% to +30% now, with apt portfolio execution. The company will focus on similar aspects in other states as well, to gain share. Aided by a wider portfolio, the management is looking to address consumer demand better, with new policies in Delhi and the possible opening of the Bihar market.

We see gross margin benefits from easing raw material prices

We see Radico benefiting from easing grain prices, given its own ENA capacity. This situation is the reverse of FY23, when Radico had to take a hit in its gross margin. We see the setting being competitively positive for Radico vs players who have large 3P sourcing of ENA. As the mix of P&A expands, we see mix-driven margin expansions. The impact of Maharashtra is relatively lower for Radico, given mid-single-digit volume contribution.

Focus on Indian pride, taking India to the world

The mgmt is looking to take Indian quality offerings to the world. Each of its brands has a story associated with it, helping to position the brand globally. The mgmt does not see merit in M&A for brands, but it can look at opportunities to strengthen sourcing, which should be limited to commodities. With portfolio enhancements recently, the mgmt sees execution being key to achieving its volume aspirations. In D'Yavol Spirits BV, Radico has a controlling position with a 47.5% stake; the portfolio includes tequila and scotch, which enhance Radico's play in spirits.

Target Price – 12M	Sep-26
Change in TP (%)	-
Current Reco.	BUY
Previous Reco.	BUY
Upside/(Downside) (%)	13.6

Stock Data	RDCK IN
52-week High (Rs)	3,695
52-week Low (Rs)	1,846
Shares outstanding (mn)	133.9
Market-cap (Rs bn)	436
Market-cap (USD mn)	4,885
Net-debt, FY26E (Rs mn)	4,583.2
ADTV-3M (mn shares)	0.4
ADTV-3M (Rs mn)	1,254.8
ADTV-3M (USD mn)	14.1
Free float (%)	58.3
Nifty-50	25,959.5
INR/USD	89.2

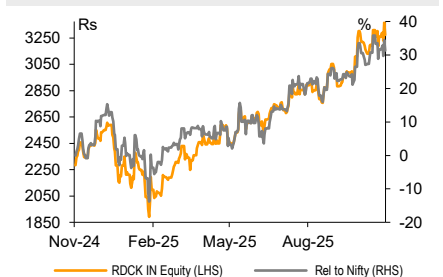
Shareholding, Sep-25

Promoters (%)	40.2
FPIs/MFs (%)	18.0/25.5

Price Performance

(%)	1M	3M	12M
Absolute	1.1	12.7	42.5
Rel. to Nifty	0.5	7.9	31.2

1-Year share price trend (Rs)



Radico Khaitan: Financial Snapshot (Consolidated)

Y/E March (Rs mn)	FY24	FY25	FY26E	FY27E	FY28E
Revenue	41,185	48,512	61,385	69,213	78,028
EBITDA	5,061	6,736	9,567	11,730	13,855
Adj. PAT	2,622	3,456	5,670	7,509	9,150
Adj. EPS (Rs)	19.6	25.8	42.4	56.1	68.4
EBITDA margin (%)	12.3	13.9	15.6	16.9	17.8
EBITDA growth (%)	41.2	33.1	42.0	22.6	18.1
Adj. EPS growth (%)	19.0	31.7	64.0	32.4	21.9
RoE (%)	11.3	13.3	18.9	21.1	21.6
RoIC (%)	11.3	13.0	17.8	20.8	23.9
P/E (x)	166.0	126.1	76.8	58.0	47.6
EV/EBITDA (x)	85.6	64.3	45.3	36.9	31.3
P/B (x)	17.8	15.8	13.5	11.3	9.5
FCFF yield (%)	(0.1)	0.4	0.5	1.4	1.5

Source: Company, Emkay Research

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Product launches

Exhibit 1: Rampur 1943 Virasat Indian Single Malt launch by Radico

Priced between Rs3,500 and Rs4,500 per bottle, this single malt will be first rolled out in Uttar Pradesh, Haryana, and Delhi before expanding nationwide.



Source: Company, Emkay Research

Exhibit 2: Rampur Single Malt portfolio



Source: Company, Emkay Research

This report is intended for Team White Marque Solutions (team.emkay@whitemarquesolutions)

Coffee-infused rum, 1965 Spirit of Victory Espresso Coffee Premium Dark Rum was launched in Uttar Pradesh. The product will be available in Jharkhand and Haryana.

1965 Spirit of Victory Espresso Coffee Rum will be priced at Rs950 for 750ml in Uttar Pradesh. Its sizes would be 750ml, 375ml, and 180ml.

Exhibit 3: 1965 Spirit of Victory Espresso Coffee Premium Dark Rum launch



Source: Company, Emkay Research

Exhibit 4: Morpheus Whisky launch



Source: Company, Emkay Research

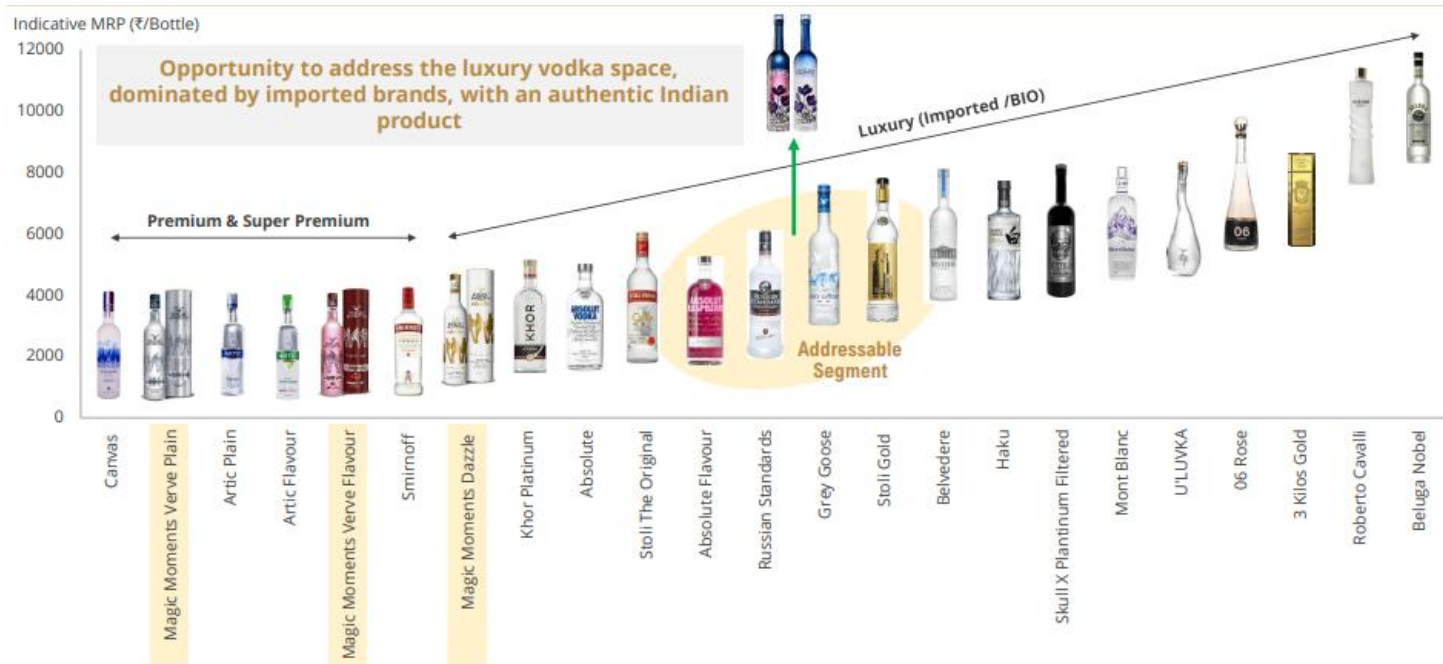
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Exhibit 5: Magic Moments Flavours of India – a new Jamun SpicyMint rollout



Source: Company, Emkay Research

Exhibit 6: Vodka category offerings across players



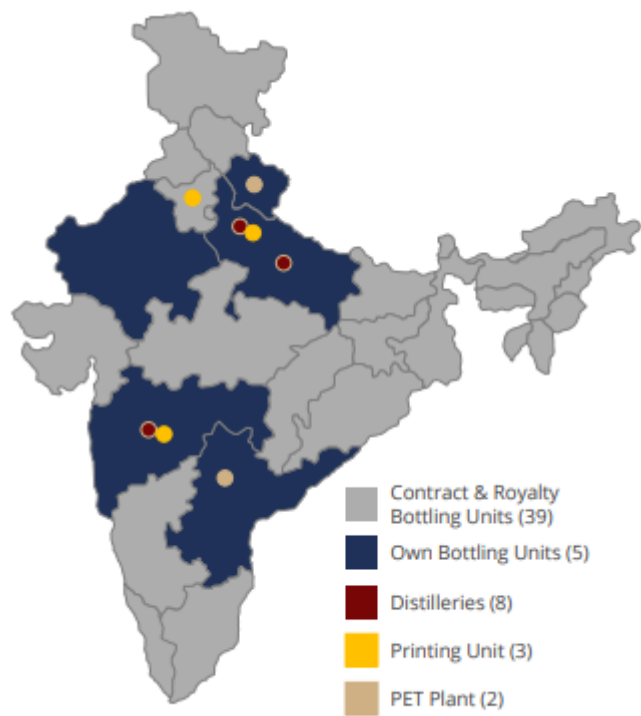
Roll out begins in Uttar Pradesh, followed by Goa, Maharashtra and other key markets;
It is priced at Rs. 3000 and 2500, respectively for the saffron and natural variant, in Uttar Pradesh

Source: Company, Emkay Research

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Backed by infrastructure

Exhibit 7: Pan-India manufacturing platform to cater to customer needs



Source: Company, Emkay Research

Exhibit 8: Distillation capacities

Location	Distilleries	Molasses	Grain	Malt	Total
		Capacity (million litres)			
Rampur	4	19.3	82.5*	2.6	104.4
Sitapur	1	NA	108.9	NA	108.9
Aurangabad (Joint Venture)	3	42.0	66.0	NA	108.0
Total	8	61.3	257.4	2.6	321.3

* Dual feed plant which can operate both on molasses and grain

Source: Company, Emkay Research

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Brand portfolio

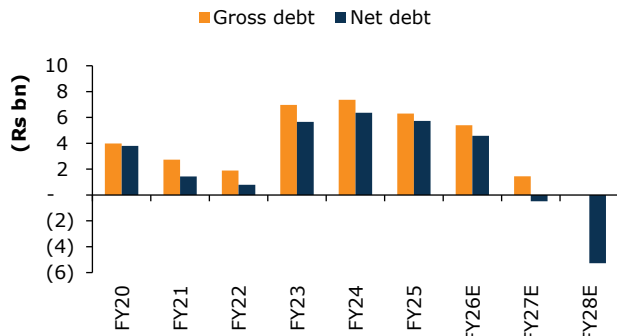
Exhibit 9: Radico Khaitan’s brand portfolio

Indicative MRP	Whisky	Rum	Brandy	Vodka	Gin
Luxury (US\$ 50+)					 MS: 50%
Semi Luxury (US\$ 15+)			 MS: 60%		
Super Premium (US\$ 10-15)				 MS: 80%	
Semi-Premium / Premium (US\$ 8-10)	 MS: 5%				
Deluxe (US\$ 6-8)		 CSD MS: 18%			
Regular (<\$US 6)	 MS: 15%	 CSD MS: 15%			 Category Market Share

Source: Company, Emkay Research

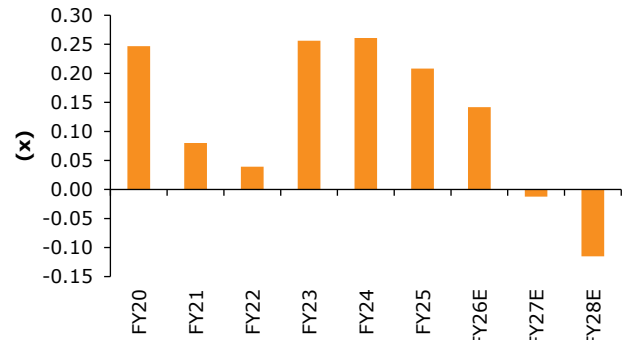
Key assumptions

Exhibit 10: Gross debt and net debt



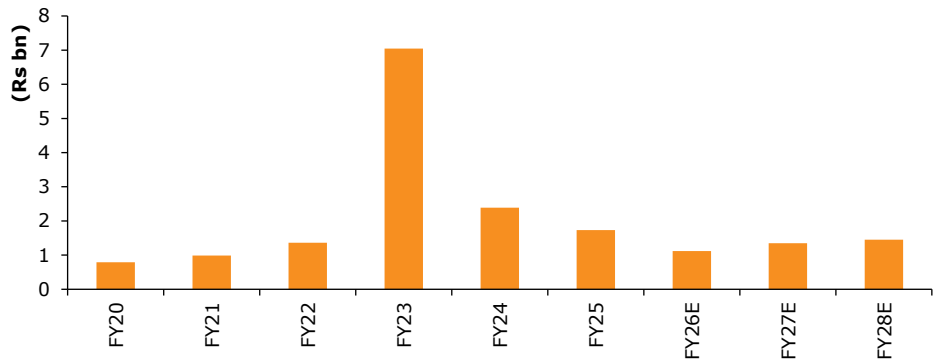
Source: Company, Emkay Research

Exhibit 11: Net debt-to-equity



Source: Company, Emkay Research

Exhibit 12: Annual capex spends



Source: Company, Emkay Research

Exhibit 13: Emkay estimates vs consensus expectations

(Rs mn)	Emkay estimates			Consensus			Emkay vs Consensus estimates		
	FY26E	FY27E	FY28E	FY26	FY27	FY28	FY26E	FY27E	FY28E
Revenue	61,385	69,213	78,028	60,867	69,297	78,649	1%	0%	-1%
Growth	26.5%	12.8%	12.7%	25.5%	13.9%	13.5%			
EBITDA	9,567	11,730	13,855	9,428	11,603	13,747	1%	1%	1%
Growth	42.0%	22.6%	18.1%	40.0%	23.1%	18.5%			
Margin	15.6%	16.9%	17.8%	15.5%	16.7%	17.5%			
Adj PAT	5,670	7,509	9,150	5,487	7,303	9,138	3%	3%	0%
Growth	64.0%	32.4%	21.9%	58.8%	33.1%	25.1%			

Source: Company, Emkay Research

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Exhibit 14: Key assumptions

(Rs mn)	FY23	FY24	FY25	FY26E	FY27E	FY28E
Revenue assumptions						
P&A volume (mn cases)	9.35	11.26	13.00	16.72	19.23	21.82
Popular volume (mn cases)	15.62	13.42	15.21	20.08	21.28	22.77
IMFL volume (mn cases)	24.97	24.68	28.21	36.80	40.51	44.60
IMFL revenue	24,742	27,833	33,265	43,915	50,935	58,783
Growth	7.3%	12.5%	19.5%	32.0%	16.0%	15.4%
Non IMFL revenue	6,687	13,353	15,246	17,470	18,278	19,245
As a % of revenue						
Gross margin	41.8	42.5	42.8	44.0	45.5	46.0
Employee costs	5.4	4.8	4.5	3.9	3.9	3.8
Marketing spends	10.5	10.5	9.8	10.7	11.0	10.9
Administrative expenses	14.6	15.0	14.6	13.8	13.7	13.5
EBITDA margin	11.4	12.3	13.9	15.6	16.9	17.8
Balance sheet assumptions (Rs mn)						
Capex	-7,045	-2,391	-1,735	-1,117	-1,350	-1,450
Inventory days	83	69	81	78	75	75
Receivable days	96	87	89	90	90	90
Creditor days	32	22	24	24	25	25
RoE	10.4%	11.3%	13.3%	18.9%	21.1%	21.6%
RoCE	10.7%	12.3%	15.5%	21.5%	24.9%	27.3%

Source: Company, Emkay Research

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Radico Khaitan: Consolidated Financials and Valuations

Profit & Loss					
Y/E March (Rs mn)	FY24	FY25	FY26E	FY27E	FY28E
Revenue	41,185	48,512	61,385	69,213	78,028
Revenue growth (%)	31.0	17.8	26.5	12.8	12.7
EBITDA	5,061	6,736	9,567	11,730	13,855
EBITDA growth (%)	41.2	33.1	42.0	22.6	18.1
Depreciation & Amortization	1,138	1,401	1,486	1,567	1,599
EBIT	3,923	5,335	8,081	10,163	12,256
EBIT growth (%)	36.5	36.0	51.5	25.8	20.6
Other operating income	-	-	-	-	-
Other income	89	49	82	91	118
Financial expense	591	738	621	255	186
PBT	3,420	4,646	7,542	9,998	12,188
Extraordinary items	0	0	0	0	0
Taxes	863	1,194	1,901	2,520	3,071
Minority interest	-	-	-	-	-
Income from JV/Associates	64	5	28	31	34
Reported PAT	2,622	3,456	5,670	7,509	9,150
PAT growth (%)	19.0	31.8	64.0	32.4	21.9
Adjusted PAT	2,622	3,456	5,670	7,509	9,150
Diluted EPS (Rs)	19.6	25.8	42.4	56.1	68.4
Diluted EPS growth (%)	19.0	31.7	64.0	32.4	21.9
DPS (Rs)	3.0	3.0	6.5	8.5	15.0
Dividend payout (%)	15.3	11.6	15.3	15.1	21.9
EBITDA margin (%)	12.3	13.9	15.6	16.9	17.8
EBIT margin (%)	9.5	11.0	13.2	14.7	15.7
Effective tax rate (%)	25.2	25.7	25.2	25.2	25.2
NOPLAT (pre-IndAS)	2,933	3,963	6,045	7,602	9,167
Shares outstanding (mn)	134	134	134	134	134

Source: Company, Emkay Research

Balance Sheet					
Y/E March (Rs mn)	FY24	FY25	FY26E	FY27E	FY28E
Share capital	267	268	268	268	268
Reserves & Surplus	24,129	27,269	32,069	38,442	45,585
Net worth	24,396	27,537	32,337	38,709	45,852
Minority interests	-	-	-	-	-
Non-current liab. & prov.	919	985	985	985	985
Total debt	7,371	6,307	5,393	1,450	0
Total liabilities & equity	33,301	35,710	39,595	42,025	47,718
Net tangible fixed assets	16,935	18,038	17,802	17,585	17,436
Net intangible assets	-	-	-	-	-
Net ROU assets	-	-	-	-	-
Capital WIP	527	233	100	100	100
Goodwill	-	-	-	-	-
Investments [JV/Associates]	1,978	1,983	1,983	1,983	1,983
Cash & equivalents	1,006	577	810	1,930	5,275
Current assets (ex-cash)	19,603	24,668	30,332	33,366	37,351
Current Liab. & Prov.	7,649	10,680	12,321	13,829	15,317
NWC (ex-cash)	11,953	13,988	18,010	19,537	22,034
Total assets	33,301	35,710	39,595	42,025	47,718
Net debt	6,365	5,730	4,583	(480)	(5,275)
Capital employed	33,301	35,710	39,595	42,025	47,718
Invested capital	28,970	32,096	35,882	37,191	39,539
BVPS (Rs)	182.4	205.8	241.7	289.3	342.7
Net Debt/Equity (x)	0.3	0.2	0.1	-	(0.1)
Net Debt/EBITDA (x)	1.3	0.9	0.5	-	(0.4)
Interest coverage (x)	6.8	7.3	13.1	40.2	66.5
RoCE (%)	13.2	16.4	22.8	26.3	28.8

Source: Company, Emkay Research

Cash flows					
Y/E March (Rs mn)	FY24	FY25	FY26E	FY27E	FY28E
PBT (ex-other income)	3,396	4,602	7,488	9,938	12,104
Others (non-cash items)	-	-	-	-	-
Taxes paid	(726)	(904)	(1,901)	(2,520)	(3,071)
Change in NWC	(2,525)	(2,200)	(4,374)	(1,914)	(2,923)
Operating cash flow	1,874	3,638	3,320	7,327	7,894
Capital expenditure	(2,391)	(1,735)	(1,117)	(1,350)	(1,450)
Acquisition of business	1	-	0	0	0
Interest & dividend income	81	38	0	0	0
Investing cash flow	(2,425)	(1,715)	(1,117)	(1,350)	(1,450)
Equity raised/(repaid)	37	90	0	0	0
Debt raised/(repaid)	1,339	(1,064)	(914)	(3,943)	(1,450)
Payment of lease liabilities	(194)	(319)	0	0	0
Interest paid	(543)	(680)	(621)	(255)	(186)
Dividend paid (incl tax)	(401)	(401)	(870)	(1,137)	(2,007)
Others	0	0	0	0	0
Financing cash flow	237	(2,374)	(2,405)	(5,335)	(3,643)
Net chg in Cash	(314)	(452)	(202)	642	2,801
OCF	1,874	3,638	3,320	7,327	7,894
Adj. OCF (w/o NWC chg.)	4,399	5,838	7,695	9,241	10,818
FCFF	(516)	1,903	2,203	5,977	6,444
FCFE	(1,027)	1,203	1,582	5,722	6,258
OCF/EBITDA (%)	37.0	54.0	34.7	62.5	57.0
FCFE/PAT (%)	(39.2)	34.8	27.9	76.2	68.4
FCFF/NOPLAT (%)	(17.6)	48.0	36.4	78.6	70.3

Source: Company, Emkay Research

Valuations and key Ratios					
Y/E March	FY24	FY25	FY26E	FY27E	FY28E
P/E (x)	166.0	126.1	76.8	58.0	47.6
EV/CE(x)	13.6	12.8	11.5	10.8	9.5
P/B (x)	17.8	15.8	13.5	11.3	9.5
EV/Sales (x)	10.5	8.9	7.1	6.3	5.6
EV/EBITDA (x)	85.6	64.3	45.3	36.9	31.3
EV/EBIT(x)	110.5	81.2	53.6	42.6	35.4
EV/IC (x)	15.0	13.5	12.1	11.7	11.0
FCFF yield (%)	(0.1)	0.4	0.5	1.4	1.5
FCFE yield (%)	(0.2)	0.3	0.4	1.3	1.4
Dividend yield (%)	0.1	0.1	0.2	0.3	0.5
DuPont-RoE split					
Net profit margin (%)	6.4	7.1	9.2	10.8	11.7
Total asset turnover (x)	1.3	1.4	1.6	1.7	1.7
Assets/Equity (x)	1.4	1.3	1.3	1.1	1.1
RoE (%)	11.3	13.3	18.9	21.1	21.6
DuPont-RoIC					
NOPLAT margin (%)	7.1	8.2	9.8	11.0	11.7
IC turnover (x)	1.6	1.6	1.8	1.9	2.0
RoIC (%)	11.3	13.0	17.8	20.8	23.9
Operating metrics					
Core NWC days	105.9	105.2	107.1	103.0	103.1
Total NWC days	105.9	105.2	107.1	103.0	103.1
Fixed asset turnover	2.2	2.2	2.5	2.7	2.9
Opex-to-revenue (%)	30.3	28.9	28.4	28.6	28.2

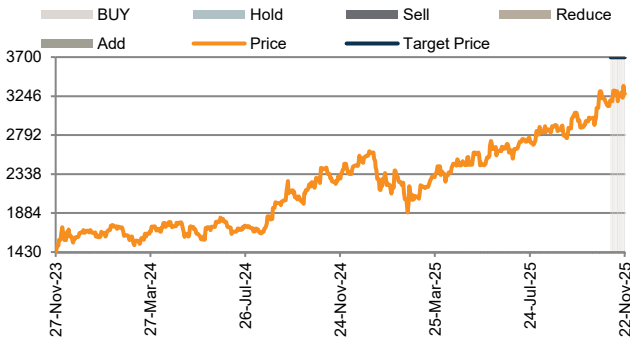
Source: Company, Emkay Research

RECOMMENDATION HISTORY - DETAILS

Date	Closing Price (Rs)	TP (Rs)	Rating	Analyst
04-Nov-25	3,200	3,700	Buy	Nitin Gupta

Source: Company, Emkay Research

RECOMMENDATION HISTORY - TREND



Source: Company, Bloomberg, Emkay Research

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ADD	5-15% upside
REDUCE	5% upside to 15% downside
SELL	>15% downside

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